

Appendix C- Building Better Opportunities – Risks for Melton Borough Council

Assumption	Risk	Risk Category	Likelihood	Impact	Mitigation
Outcome targets will be met	Failure to meet agreed outcome targets	<ul style="list-style-type: none"> Financial - Big Lottery could claw back funding Reputational 	Low	High	<ul style="list-style-type: none"> We can set “modest” (but higher than bid calls for) outputs Bid calls for formal partnership agreements which will include performance Active reporting/monitoring to identify early signs Potential County level cross-TO9 governance
All partners will implement and deliver a M&ML approach	One (or more) partners fails to deliver a M&ML approach	<ul style="list-style-type: none"> Financial – see above if targets not met Reputational 	Low	High	<ul style="list-style-type: none"> Formal partnership agreement will specify what is required. Active support provided by MBC Reporting/monitoring to identify early signs
	Having signed up/started one or more partners pull out before the funding ends	<ul style="list-style-type: none"> Financial – see above if targets not met Reputational 	Low	High	<ul style="list-style-type: none"> Formal partnership agreement will tie partners in Active reporting/monitoring to identify early signs
ESIF/BL funding fully paid and accounted for	Funding not correctly accounted for and/or spent inappropriately	<ul style="list-style-type: none"> Financial – BL could claw back funding Reputational 	Low	High	<ul style="list-style-type: none"> Formal partnership agreement will specify how funding is to be used Authorities have established accounting processes Active reporting and monitoring
Wider political and structural position remains unchanged	Changes to political or structural position during the period of the award affecting the ability to deliver outcomes	<ul style="list-style-type: none"> Financial – see above if targets not met Reputational 	Low	High	<ul style="list-style-type: none"> Structural changes may not impact directly on “on the ground” delivery <p>NB: could actually be an opportunity to embed M&ML approach as the default setting in any new arrangements.</p>
MBC manages and delivers the planned M&ML programme	MBC fails to properly manage the implementation and delivery of the M&ML programme	<ul style="list-style-type: none"> Financial – see above if targets not met Reputational 	Low	High	<ul style="list-style-type: none"> Ensure bid includes appropriate resources to implement and manage the bid Programme will come within established effective management structures
Strong and effective relationships with VCS organisations established and maintained	Relationships with VCS organisations fail risking delivery failure	<ul style="list-style-type: none"> Financial – see above if targets not met Reputational 	Low	High	<ul style="list-style-type: none"> Active reporting/monitoring of partner authorities Clear partnership agreements and protocols Pro-active engagement with VCS organisations

